

The Blue Bird Circle

Consolidated Financial Statements
and Independent Auditors' Report
for the years ended May 31, 2022 and 2021

The Blue Bird Circle

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Independent Auditors' Report

To the Board of Directors of
The Blue Bird Circle
The Blue Bird Foundation:

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of The Blue Bird Circle and The Blue Bird Foundation (collectively Blue Bird), which comprise the consolidated statements of financial position as of May 31, 2022 and 2021, and the related consolidated statements of activities, of functional expenses, and of cash flows for the years then ended, and the related notes to the consolidated financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the consolidated financial position of Blue Bird as of May 31, 2022 and 2021, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are required to be independent of Blue Bird and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Blue Bird's ability to continue as a going concern for one year after the date that the financial statements are available to be issued.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing

standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

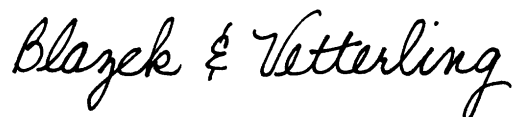
In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Blue Bird's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Blue Bird's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Supplementary Information

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. Supplementary information in the consolidating statements of financial position and consolidating statements of activities is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in our audits of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

A handwritten signature in black ink that reads "Blazek & Vetterling". The script is cursive and fluid, with the ampersand being particularly stylized.

November 2, 2022

The Blue Bird Circle

Consolidated Statements of Financial Position as of May 31, 2022 and 2021

	<u>2022</u>	<u>2021</u>
ASSETS		
Cash	\$ 956,863	\$ 785,559
Contributions receivable	111,736	18,330
Prepaid expenses and other assets	56,088	10,987
Investments (<i>Notes 3 and 4</i>)	22,233,552	24,057,752
Property and equipment, net (<i>Note 5</i>)	<u>5,271,853</u>	<u>5,489,170</u>
TOTAL ASSETS	<u>\$ 28,630,092</u>	<u>\$ 30,361,798</u>
LIABILITIES AND NET ASSETS		
Liabilities:		
Accounts payable	\$ 90,997	\$ 59,943
Consignments payable	80,946	49,735
Grants payable	140,598	95,821
Paycheck Protection Program refundable advance (<i>Note 2</i>)	<u> </u>	<u>91,630</u>
Total liabilities	<u>312,541</u>	<u>297,129</u>
Net assets (<i>Note 9</i>):		
Without donor restrictions (<i>Note 6</i>)	27,229,723	29,074,574
With donor restrictions (<i>Note 7</i>)	<u>1,087,828</u>	<u>990,095</u>
Total net assets	<u>28,317,551</u>	<u>30,064,669</u>
TOTAL LIABILITIES AND NET ASSETS	<u>\$ 28,630,092</u>	<u>\$ 30,361,798</u>

See accompanying notes to consolidated financial statements.

The Blue Bird Circle

Consolidated Statement of Activities for the year ended May 31, 2022

	WITHOUT DONOR RESTRICTIONS	WITH DONOR RESTRICTIONS	TOTAL
REVENUE:			
Blue Bird Circle Resale Shop, net of consignment payments of \$984,886	\$ 929,746		\$ 929,746
Contributions (<i>Note 2</i>)	52,868	\$ 305,505	358,373
Blue Bird Fall luncheon	234,154		234,154
Direct donor benefits of Fall luncheon	(50,467)		(50,467)
Other Circle projects and sales	40,475		40,475
Membership contributions	19,926	24,172	44,098
Net investment return	<u>(771,044)</u>	<u>(37,039)</u>	<u>(808,083)</u>
Total revenue	455,658	292,638	748,296
Net assets released from restrictions:			
Program expenditures	<u>194,905</u>	<u>(194,905)</u>	
Total	<u>650,563</u>	<u>97,733</u>	<u>748,296</u>
EXPENSES:			
Program services:			
Program service grants (<i>Note 8</i>)	<u>1,259,494</u>		<u>1,259,494</u>
Total program services	1,259,494		1,259,494
Management and general	287,140		287,140
Blue Bird Circle Resale Shop	923,356		923,356
Special events and Circle projects	<u>25,424</u>		<u>25,424</u>
Total expenses	<u>2,495,414</u>		<u>2,495,414</u>
CHANGES IN NET ASSETS	(1,844,851)	97,733	(1,747,118)
Net assets, beginning of year	<u>29,074,574</u>	<u>990,095</u>	<u>30,064,669</u>
Net assets, end of year	<u>\$ 27,229,723</u>	<u>\$ 1,087,828</u>	<u>\$ 28,317,551</u>

See accompanying notes to consolidated financial statements.

The Blue Bird Circle

Consolidated Statement of Activities for the year ended May 31, 2021

	WITHOUT DONOR RESTRICTIONS	WITH DONOR RESTRICTIONS	TOTAL
REVENUE:			
Blue Bird Circle Resale Shop, net of consignment payments of \$337,361	\$ 356,489		\$ 356,489
Contributions	152,874	\$ 285,705	438,579
Blue Bird Fall luncheon	152,475		152,475
Direct donor benefits of Fall luncheon	(27,405)		(27,405)
Other Circle projects and sales	24,848		24,848
Membership contributions	46,566		46,566
Net investment return	<u>4,548,187</u>	<u>185,139</u>	<u>4,733,326</u>
Total revenue	5,254,034	470,844	5,724,878
Net assets released from restrictions:			
Program expenditures	<u>270,005</u>	<u>(270,005)</u>	
Total	<u>5,524,039</u>	<u>200,839</u>	<u>5,724,878</u>
EXPENSES:			
Program services:			
Program service grants (<i>Note 8</i>)	<u>579,500</u>		<u>579,500</u>
Total program services	579,500		579,500
Management and general	186,905		186,905
Blue Bird Circle Resale Shop	809,739		809,739
Special events and Circle projects	<u>15,858</u>		<u>15,858</u>
Total expenses	<u>1,592,002</u>		<u>1,592,002</u>
CHANGES IN NET ASSETS	3,932,037	200,839	4,132,876
Net assets, beginning of year	<u>25,142,537</u>	<u>789,256</u>	<u>25,931,793</u>
Net assets, end of year	<u>\$ 29,074,574</u>	<u>\$ 990,095</u>	<u>\$ 30,064,669</u>

See accompanying notes to consolidated financial statements.

The Blue Bird Circle

Consolidated Statements of Functional Expenses for the years ended May 31, 2022 and 2021

	PROGRAM SERVICES	MANAGEMENT AND GENERAL	BLUE BIRD CIRCLE RESALE SHOP	SPECIAL EVENTS AND CIRCLE PROJECTS	2022 TOTAL EXPENSES
Grant expense	\$1,259,494				\$1,259,494
Salaries and related expenses		\$ 107,064	\$ 375,557		482,621
Depreciation		22,799	205,191		227,990
Professional fees and contract services		101,851	64,522	\$ 5,086	171,459
Repair and maintenance		8,084	72,759		80,843
Bank and credit card fees		3,740	70,830	4,632	79,202
Utilities		7,180	55,615		62,795
Supplies and equipment		23,251	27,300	10,083	60,634
Insurance		9,090	36,060		45,150
Printing and postage		1,953	10,205	5,623	17,781
Other		2,128	5,317		7,445
Total expenses	<u>\$1,259,494</u>	<u>\$ 287,140</u>	<u>\$ 923,356</u>	<u>\$ 25,424</u>	2,495,414
Direct donor benefits of Fall luncheon					50,467
Total					<u>\$2,545,881</u>

	PROGRAM SERVICES	MANAGEMENT AND GENERAL	BLUE BIRD CIRCLE RESALE SHOP	SPECIAL EVENTS AND CIRCLE PROJECTS	2021 TOTAL EXPENSES
Grant expense	\$ 579,500				\$ 579,500
Salaries and related expenses		\$ 60,691	\$ 375,374		436,065
Depreciation		22,609	203,480		226,089
Professional fees and contract services		64,222	46,560	\$ 5,375	116,157
Repair and maintenance		5,891	53,018		58,909
Bank and credit card fees		2,448	26,164	166	28,778
Utilities		4,395	39,557		43,952
Supplies and equipment		8,272	27,995	10,317	46,584
Insurance		14,628	25,181		39,809
Printing and postage		3,235	6,817		10,052
Other		514	5,593		6,107
Total expenses	<u>\$ 579,500</u>	<u>\$ 186,905</u>	<u>\$ 809,739</u>	<u>\$ 15,858</u>	1,592,002
Direct donor benefits of Fall luncheon					27,405
Total					<u>\$1,619,407</u>

See accompanying notes to consolidated financial statements.

The Blue Bird Circle

Consolidated Statements of Cash Flows for the years ended May 31, 2022 and 2021

	<u>2022</u>	<u>2021</u>
CASH FLOWS FROM OPERATING ACTIVITIES:		
Changes in net assets	\$ (1,747,118)	\$ 4,132,876
Adjustments to reconcile changes in net assets to net cash used by operating activities:		
Depreciation	227,990	226,089
Contributions restricted for permanent endowment		(100)
Net realized and unrealized (gain) loss on investments	1,396,899	(4,356,919)
Changes in operating assets and liabilities:		
Interest and other receivable		62,004
Contributions receivable	(93,406)	49,820
Prepaid expenses and other assets	(45,101)	37,918
Accounts payable	31,054	24,986
Consignments payable	31,211	10,318
Grants payable	44,777	(82,463)
Paycheck Protection Program refundable advance	(91,630)	(26,430)
Special event refundable advance		(147,100)
Net cash used by operating activities	<u>(245,324)</u>	<u>(69,001)</u>
CASH FLOWS FROM INVESTING ACTIVITIES:		
Purchases of investments	(6,307,201)	(2,439,305)
Proceeds from sale of investments	6,421,101	2,744,253
Net change in cash held as investments	313,401	63,180
Purchases of property and equipment	<u>(10,673)</u>	<u>(19,162)</u>
Net cash provided by investing activities	<u>416,628</u>	<u>348,966</u>
CASH FLOWS FROM FINANCING ACTIVITIES:		
Proceeds from contributions restricted for permanent endowment		<u>100</u>
NET CHANGE IN CASH	171,304	280,065
Cash, beginning of year	<u>785,559</u>	<u>505,494</u>
Cash, end of year	<u>\$ 956,863</u>	<u>\$ 785,559</u>

See accompanying notes to consolidated financial statements.

The Blue Bird Circle

Notes to Consolidated Financial Statements for the years ended May 31, 2022 and 2021

NOTE 1 – ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization – The Blue Bird Circle (the Circle) is a non-profit organization formed in 1923 whose purpose is to provide financial support to The Blue Bird Circle Clinic for Pediatric Neurology at Texas Children’s Hospital (the Clinic), the Blue Bird Circle Developmental Neurogenetics Laboratory (the Lab), the Blue Bird Circle Rett Center (the Rett Center), and the Blue Bird Circle Clinical Research Center (the Research Center). The Clinic, formerly the Blue Bird Seizure Clinic, was founded in 1949 by members of the Circle for the purposes of diagnosing and treating children with neurological disorders. It was the first pediatric neurology clinic in the South and one of only three in the nation. It operates successfully in association with two institutions in the Texas Medical Center in Houston.

Both the Clinic and the Research Center are operated in affiliation with Texas Children’s Hospital. The Lab and the Rett Center are both operated in affiliation with Baylor College of Medicine. The Clinic, Lab, Rett Center and Research Center are not controlled by the Circle and the assets, liabilities, net assets and activities of those organizations are not included in these financial statements.

The Circle raises funds primarily from donations, special events, operation of the Blue Bird Circle Resale Shop (the Shop), which resells clothing and furniture, and various other Circle projects. Donated services provided by the members of the Circle, which are not recognized in these financial statements, comprise virtually all the labor required for the Circle’s operations.

Blue Bird Foundation (the Foundation) was created in 1951 to build and manage an endowment to provide financial support for the programs of the Circle. The majority of the Foundation’s Board of Directors are appointed by the Board of Directors of the Circle.

Basis of consolidation – These financial statements include the assets, liabilities, net assets and activities of the Circle and the Foundation (collectively Blue Bird). All balances and transactions between the consolidated entities have been eliminated.

Federal income tax status – The Circle and the Foundation are exempt from federal income taxes under §501(c)(3) of the Internal Revenue Code. The Circle is classified as a public charity under §509(a)(2) and §170(b)(1)(A)(viii). The Foundation is classified as a Type I supporting organization under §509(a)(3).

Cash includes demand deposits and cash on hand, but excludes cash held for investment purposes. Bank deposits exceed the federally insured limit per depositor per institution. Cash held in investments is excluded from cash in the statement of cash flows.

Contributions receivable that are expected to be collected within one year are reported at net realizable value. Amounts expected to be collected in future years are discounted, if material, to estimate the present value of their estimated future cash flows. Discounts are computed using risk-free interest rates applicable to the years in which the promises are received. Amortization of discounts is included in contribution revenue. An allowance for uncollectible receivables is provided when it is believed balances may not be collected in full. The adequacy of the allowance at the end of each period is determined using a combination of historical loss experience and a donor-by-donor analysis of balances. At May 31, 2022, all contributions receivable are expected to be collected within one year.

Investments are reported at fair value. Net investment return consists of interest and dividends, realized and unrealized gains and losses, net of external and direct internal investment expenses.

Property and equipment are reported at cost if purchased or at fair value at the date of gift if donated. The Circle capitalizes additions and improvements that have a tangible future economic life and cost of more than \$5,000. Depreciation is provided using the straight-line method over estimated useful lives of 5 to 39 years.

Net asset classification – Net assets, revenue, gains, and losses are classified based on the existence or absence of donor-imposed restrictions, as follows:

- *Net assets without donor restrictions* are not subject to donor-imposed restrictions even though their use may be limited in other respects such as by contract or board designation.
- *Net assets with donor restrictions* are subject to donor-imposed restrictions. Restrictions may be temporary in nature, such as those that will be met by the passage of time or use for a purpose specified by the donor, or may be perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Net assets are released from restrictions when the stipulated time has elapsed, or purpose has been fulfilled, or both. Donor-restricted endowment earnings are released when those earnings are appropriated in accordance with spending policies and are used for the stipulated purpose.

Circle Resale Shop sales include sales of donated and consigned merchandise and are recognized net of sales tax and consignor commissions at the point in time when goods are sold in an amount that reflects the consideration the Circle expects to be entitled to in exchange for those goods. Payment is due at the time of purchase and the Circle does not provide financing. Consignor commissions and sales tax collected and the resulting consignors' commissions payable are recognized as liabilities when a consignment or taxable sale occurs. Consignments payable at May 31, 2022, 2021, and 2020 totaled \$80,946, \$49,735, and \$39,417, respectively. Merchandise held by the Shop under consignment contracts is not recorded as inventory in the statement of financial position.

Contributions are recognized at fair value when an unconditional commitment is received from the donor. Contributions received with donor stipulations that limit their use are classified as *with donor restrictions*. Conditional contributions are subject to one or more barriers that must be overcome before Blue Bird is entitled to receive or retain funding. Conditional contributions are recognized as revenue at fair value when the conditions have been met. Contributions received before conditions have been met are reported as refundable advances.

Special event revenue is the total amount paid by attendees of an event and includes elements of both contributions and exchange transactions. Special event revenue is recognized when the event occurs. Direct donor benefits represent the cost of goods and services provided to attendees of the special events. Amounts received in advance are reported as a refundable advance until the event is held.

Donated materials, use of facilities and services are recognized at fair value as contributions when an unconditional commitment is received from the donor. The related expense is recognized as the item is used. Contributions of services are recognized when services received (a) create or enhance nonfinancial assets or (b) require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donation.

A substantial number of volunteers have contributed significant amounts of time in connection with the Shop, the Clinic, and other Circle activities for which no amount has been recognized in the financial statements because the donated services did not meet the criteria for recognition under generally accepted accounting principles. The hours contributed as volunteer services approximated 41,000 in 2022 and 19,000 in 2021.

Program service grants are recognized as expense at fair value when the Circle approves an unconditional commitment to a grant recipient. Conditional grants are recognized in the same manner when the conditions are met by the recipient. Commitments made but not yet funded are recognized as grants payable; amounts due in more than one year are discounted, if material, to estimate the present value of future cash flows. The discounts on those amounts are computed using risk-adjusted interest rates applicable to the years in which the promises are made.

Functional allocation of expenses – Expenses are reported by their functional classification. Program services are the direct conduct or supervision of activities that fulfill the purposes for which the organization exists. Fundraising activities include the solicitation of contributions of money, securities, materials, facilities, other assets, and time. Management and general activities are not directly identifiable with specific program activities. Expenses that are attributable to more than one activity are allocated among the activities benefitted. Salaries and related costs are allocated on the basis of estimated time and effort expended. Depreciation of building, information technology costs and improvements and occupancy costs are allocated based on square footage.

Estimates – Management must make estimates and assumptions to prepare financial statements in accordance with generally accepted accounting principles. These estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, the amounts reported as revenue and expenses, and the allocation of expenses among various functions. Actual results could vary from the estimates that were used.

Recent accounting pronouncement – Accounting Standards Update (ASU) 2020-07, *Presentation and Disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets*, will require contributed nonfinancial assets to be presented as a separate line item in the statement of activities, apart from contributions of cash and other financial assets and will require disclosure about the measurement and use of types of contributed nonfinancial assets. The ASU will be effective for fiscal years beginning after June 15, 2021 and requires retrospective application.

NOTE 2 – LIQUIDITY AND AVAILABILITY OF RESOURCES

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use within one year of May 31 comprise the following:

	<u>2022</u>	<u>2021</u>
Financial assets:		
Cash	\$ 956,863	\$ 785,559
Contributions receivable	111,736	18,330
Investments	<u>22,233,552</u>	<u>24,057,752</u>
Total financial assets	23,302,151	24,861,641
Less financial assets not available for general expenditure:		
Endowment investments	(937,456)	(974,495)
Board-designated endowment investments, net of distribution for next year	<u>(20,594,485)</u>	<u>(21,678,325)</u>
Total financial assets available for general expenditure	<u>\$ 1,770,210</u>	<u>\$ 2,208,821</u>

For purposes of analyzing resources available to meet general expenditures over a 12-month period, Blue Bird considers all expenditures related to its ongoing activities of providing services at the Clinic, approving grants for operation and research, the daily operations of the Shop, and capital improvements, to be general expenditures.

The Foundation's Board of Directors has designated approximately \$22 million for support of the Circle. These funds are invested for long-term appreciation and current income, but remain available to be spent at the Board of Directors' discretion. The Foundation also has at its disposal a \$10,000,000 demand line of credit with a banking institution, which it entered into in December 2020. The line of credit is secured by Foundation investments, has no maturity date, and bears interest at the bank's prime plus 1.25%. There is no outstanding balance May 31, 2022.

In April 2020, the Circle received a \$118,060 Paycheck Protection Program (PPP) loan. Forgiveness of the loan was received in April 2021, and the amount was recognized as contribution revenue in fiscal year 2021 as the Circle met the eligibility requirements and used the loan to fund qualified payroll and other eligible costs. In March 2021, the Circle received a Second Draw PPP loan of \$91,630, which was considered to be a conditional contribution because it was to fund qualified payroll and other eligible costs. The Second PPP loan was forgiven in fiscal year 2022 and is recognized in these financial statements as contribution revenue.

NOTE 3 – INVESTMENTS

Investments at May 31, 2022 consist of the following:

	OTHER INVESTMENTS	ENDOWMENT INVESTMENTS	TOTAL
Domestic equity securities		\$ 6,458,715	\$ 6,458,715
Exchange-traded funds		4,556,717	4,556,717
Hedge funds		4,417,259	4,417,259
Mutual funds		2,806,348	2,806,348
U. S. Treasury notes and bonds		1,131,767	1,131,767
Mortgage-backed securities		1,101,015	1,101,015
Corporate bonds		992,720	992,720
Cash		628,795	628,795
International equity securities		136,983	136,983
Other	\$ 1,611	1,622	3,233
Total investments	\$ 1,611	\$ 22,231,941	\$ 22,233,552

Investments at May 31, 2021 consist of the following:

	OTHER INVESTMENTS	ENDOWMENT INVESTMENTS	TOTAL
Domestic equity securities		\$ 2,525,919	\$ 2,525,919
Exchange-traded funds		10,824,316	10,824,316
Hedge funds		3,868,855	3,868,855
Mutual funds		3,257,428	3,257,428
U. S. Treasury notes and bonds		1,239,035	1,239,035
Mortgage-backed securities		210,357	210,357
Corporate bonds		1,186,413	1,186,413
Cash	\$ 1,699	940,497	942,196
Other	3,233		3,233
Total investments	\$ 4,932	\$ 24,052,820	\$ 24,057,752

Cash deposits in excess of Federal Deposit Insurance Corporation limits are exposed to custodial risk. Investments are exposed to various risks such as interest rate, market and credit risks. Because of these risks, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the statement of financial position and statement of activities.

NOTE 4 – INVESTMENTS AND FAIR VALUE MEASUREMENTS

Generally accepted accounting principles require that certain assets and liabilities be reported at fair value and establish a hierarchy that prioritizes inputs used to measure fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Investments for which value is measured at net asset value per share (or its equivalent) using the practical expedient, (NAVPE), are not required to be categorized in the fair value hierarchy. The three levels of the fair value hierarchy are as follows:

- *Level 1* – Inputs are unadjusted quoted prices in active markets for identical assets or liabilities that the reporting entity has the ability to access at the reporting date.
- *Level 2* – Inputs are other than quoted prices included in Level 1, which are either directly observable or can be derived from or corroborated by observable market data at the reporting date.
- *Level 3* – Inputs are not observable and are based on the reporting entity's assumptions about the inputs market participants would use in pricing the asset or liability.

Assets measured at fair value at May 31, 2022 are as follows:

	<u>LEVEL 1</u>	<u>LEVEL 2</u>	<u>NAVPE</u>	<u>TOTAL</u>
Investments:				
Equity securities:				
Domestic	\$ 6,458,715			\$ 6,458,715
International	136,983			136,983
Exchange-traded funds:				
International	4,556,717			4,556,717
Debt securities:				
U. S. Treasury notes and bonds		\$ 1,131,767		1,131,767
Mortgage-backed securities		1,101,015		1,101,015
Domestic corporate bonds		992,720		992,720
Mutual funds:				
Real assets	1,090,298			1,090,298
International equity	871,954			871,954
Domestic bond	<u>844,096</u>			<u>844,096</u>
Total	13,958,763	3,225,502		17,184,265
Investments measured at net asset value using the practical expedient (a)	<u> </u>	<u> </u>	\$ 4,417,259	<u>4,417,259</u>
Total assets measured at fair value	<u>\$ 13,958,763</u>	<u>\$ 3,225,502</u>	<u>\$ 4,417,259</u>	<u>\$ 21,601,524</u>

Assets measured at fair value at May 31, 2021 are as follows:

	<u>LEVEL 1</u>	<u>LEVEL 2</u>	<u>NAVPE</u>	<u>TOTAL</u>
Investments:				
Domestic equity securities	\$ 2,525,919			\$ 2,525,919
Exchange-traded funds:				
International	5,521,311			5,521,311
Domestic	5,303,005			5,303,005
Debt securities:				
U. S. Treasury notes and bonds		\$ 1,239,035		1,239,035
Mortgage-backed securities		210,357		210,357
Domestic corporate bonds		1,186,413		1,186,413
Mutual funds:				
Real assets	669,665			669,665
International equity	887,070			887,070
Domestic bond	<u>1,700,693</u>			<u>1,700,693</u>
Total	16,607,663	2,635,805		19,243,468
Investments measured at net asset value using the practical expedient (a)			<u>\$ 3,868,855</u>	<u>3,868,855</u>
Total assets measured at fair value	<u>\$ 16,607,663</u>	<u>\$ 2,635,805</u>	<u>\$ 3,868,855</u>	<u>\$ 23,112,323</u>

(a) Investments measured at net asset value using the practical expedient are as follows:

<u>STRATEGY</u>	<u>FAIR VALUE DETERMINED USING NET ASSET VALUE AT MAY 31, 2022</u>	<u>FAIR VALUE DETERMINED USING NET ASSET VALUE AT MAY 31, 2021</u>	<u>REDEMPTION TERMS</u>	<u>REDEMPTION RESTRICTIONS</u>
Private equity – diversified strategies	\$1,988,122	\$1,679,135	One fund quarterly with 20 days’ notice; one fund daily.	One fund has a gate at 5% of fund level net asset value, a lock-up period until 2027, and an unfunded commitment at May 31, 2022 of \$421,000.
Hedge fund – multi-strategy	603,818	1,057,068	Quarterly with 95 days’ notice.	Gate at 25% of fund level net asset value.
Hedge fund – long-term capital appreciation	1,069,097	851,039	Monthly with 1 day’s notice.	None.
Hedge fund – pooled investment fund	756,222	0	Quarterly with 60 days’ notice.	4% early withdrawal fee on withdrawals made within the first year following admission.
Hedge fund – real estate fixed-income	<u>0</u>	<u>281,613</u>	Quarterly with 95 days’ notice.	None.
Total investments measured at net asset value using the practical expedient	<u>\$4,417,259</u>	<u>\$3,868,855</u>		

Valuation methods used for assets measured at fair value are as follows:

- *Equity securities* and *exchange-traded funds* are valued at the closing price reported on the active market on which the individual securities are traded.
- *Debt securities* are valued using prices obtained from independent quotation bureaus that use computerized valuation formulas which may include market-corroborated inputs for credit risk factors, interest rate and yield curves and broker quotes to calculate fair values.
- *Mutual funds* are valued at the reported net asset value of shares held.
- *Hedge funds* use net asset value per share (or its equivalent) to determine the fair value of the investment in the fund, which does not have a readily determinable fair value.

These valuation methods may produce a fair value that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while Blue Bird believes its valuation methods are appropriate, the use of different methods or assumptions could result in a different fair value measurement at the reporting date.

NOTE 5 – PROPERTY AND EQUIPMENT

Property and equipment consists of the following:

	<u>2022</u>	<u>2021</u>
Land	\$ 303,670	\$ 303,670
Building and leasehold improvements	6,217,513	6,217,513
Equipment	<u>357,365</u>	<u>346,693</u>
Total property and equipment, at cost	6,878,548	6,867,876
Accumulated depreciation	<u>(1,606,695)</u>	<u>(1,378,706)</u>
Property and equipment, net	<u>\$ 5,271,853</u>	<u>\$ 5,489,170</u>

NOTE 6 – NET ASSETS WITHOUT DONOR RESTRICTIONS

Net assets without donor restrictions are as follows:

	<u>2022</u>	<u>2021</u>
Board-designated endowment	\$ 21,294,485	\$ 23,078,325
Undesignated	663,385	507,079
Property and equipment, net	<u>5,271,853</u>	<u>5,489,170</u>
Total net assets without donor restrictions	<u>\$ 27,229,723</u>	<u>\$ 29,074,574</u>

Blue Bird does not have a specific policy in regards to establishing board-designated reserves. However, the Board of Directors may designate excess cash flows for capital reserves, specific projects, or endowments, as deemed prudent.

NOTE 7 – NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions are restricted as follows:

	<u>2022</u>	<u>2021</u>
Subject to expenditure for specified purpose:		
Clinic operations	\$ 126,200	\$ 15,600
Time restricted	24,172	
Endowments subject to spending policy and appropriation:		
Lillian Rockwell Endowment Fund – general endowment	433,868	451,009
John T. Sprouse and Estelle Yeagrinn Sprouse Endowment Fund – research	279,366	290,401
Alice and David C. Bintliff Fund – special needs for Clinic patients	<u>224,222</u>	<u>233,085</u>
Total net assets with donor restrictions	<u>\$ 1,087,828</u>	<u>\$ 990,095</u>

NOTE 8 – SUPPORT OF CLINIC, RESEARCH CENTER, LAB, AND RETT CENTER

Program service grants made by the Circle to the Clinic, Research Center, Lab, and Rett Center are as follows:

	<u>2022</u>	<u>2021</u>
Blue Bird Circle Clinical Research Center	\$ 453,331	\$ 176,000
Blue Bird Circle Developmental Neurogenetics Laboratory	420,000	180,000
Blue Bird Circle Rett Center	<u>386,163</u>	<u>223,500</u>
Total	<u>\$ 1,259,494</u>	<u>\$ 579,500</u>

NOTE 9 – ENDOWMENT

Blue Bird's endowment consists of donor-restricted endowment funds that are maintained in accordance with explicit donor stipulations and board-designated endowment funds of the Foundation. The purpose of the endowment is to provide long-term financial support to the programs of the Circle. Donor-restricted endowment funds are subject to the Texas Uniform Prudent Management of Institutional Funds Act (TUPMIFA). Blue Bird's Board of Directors has interpreted TUPMIFA as allowing Blue Bird to appropriate for expenditure or accumulate as much of a donor-restricted endowment fund as Blue Bird determines is prudent for the uses, benefits, purposes, and duration for which the endowment fund was established, subject to explicit donor stipulations. As a result of the interpretation, Blue Bird classifies the original value of gifts donated to the donor-restricted endowment funds as *net assets with donor restrictions* required to be maintained in perpetuity. The remaining portion of the donor-restricted endowment funds are classified as *net assets with donor restrictions* accumulated net investment return until those amounts are appropriated for expenditure by Blue Bird in a manner consistent with the standard of prudence prescribed by TUPMIFA. However, TUPMIFA does not preclude Blue Bird from spending below the amount required to be maintained in perpetuity subject to prudent standards. An endowment fund is *underwater* if the fair value of the fund's investments fall below the amount required to be maintained in perpetuity because of declines in the fair value of investments and/or continued appropriation and spending in accordance with prudent measures. There were no *underwater* funds at May 31, 2022 and 2021.

Changes in endowment net assets are as follows:

	BOARD- DESIGNATED ENDOWMENT	WITH DONOR RESTRICTIONS		
		ACCUMULATED NET INVESTMENT RETURN	REQUIRED TO BE MAINTAINED IN PERPETUITY	TOTAL
Endowment net assets, May 31, 2020	\$ 19,252,141	\$ 89,296	\$ 699,960	\$ 20,041,397
Net investment return	4,518,443	185,139		4,703,582
Contributions and other additions			100	100
Distributions	(675,000)			(675,000)
Expenses	<u>(17,259)</u>	<u></u>	<u></u>	<u>(17,259)</u>
Endowment net assets, May 31, 2021	<u>23,078,325</u>	<u>274,435</u>	<u>700,060</u>	<u>24,052,820</u>
Net investment return	(877,155)	(37,039)		(914,194)
Distributions	(900,000)			(900,000)
Expenses	<u>(6,685)</u>	<u></u>	<u></u>	<u>(6,685)</u>
Endowment net assets, May 31, 2022	<u>\$ 21,294,485</u>	<u>\$ 237,396</u>	<u>\$ 700,060</u>	<u>\$ 22,231,941</u>

Investment Policies and Strategy

The endowment assets of Blue Bird are maintained in investment accounts which are managed by independent investment managers that follow guidance provided in an investment policy approved by the Board of Directors of the Circle and the Foundation, respectively. The performance objectives are to safeguard assets and preserve the real purchasing power of assets while earning investment returns that are commensurate with the Circle's and Foundation's risk tolerance and are sufficient to meet their operational requirements. The target performance objective is to seek returns on investments that are in excess of the rate of inflation taking into consideration the Circle's and Foundation's spending policies. The Circle and the Foundation seek to control risk and reduce volatility in the investment portfolio through diversification.

The Circle's investments were liquidated in November 2019, and the donor-restricted endowment assets are now managed as part of the Foundation's investments.

The Foundation seeks to achieve growth in its assets in excess of inflation by emphasizing long-term investment fundamentals in structuring its endowment portfolio. The majority of the endowment funds are invested in equity and equity-like securities. A limited portion of the endowment portfolio can be invested in alternative investments designed to provide the flexibility needed to realize market gains and benefits not withstanding economic cycles. Fixed-income securities are used to lower the short-term volatility of the endowment portfolio and to provide income stability.

Spending Policy

The Circle appropriates for distribution from the donor-restricted endowment funds each year up to 5% of the average market value of the fund under management for the preceding twelve quarters (beginning July 31 of the prior year and preceding quarters). In conjunction with the authorization of the annual distribution, the Board of Directors of the Circle will review this policy in light of current and expected market conditions and rate of inflation. Other distributions may be made from time to time at the discretion of the Board of Directors of the Circle.

The Foundation's Board of Directors approves distributions to the Circle from the board-designated endowment funds on an annual basis based on the funding needs of the Circle.

NOTE 10 – SUBSEQUENT EVENTS

In August 2022, the Circle made a \$10 million commitment to Texas Children's Hospital to fund The Blue Bird Circle Center for Advancing Treatments Fund. The contribution will be paid in annual installments of \$1 million beginning December 31, 2022 through December 31, 2031.

Management has evaluated subsequent events through November 2, 2022, which is the date that the financial statements were available for issuance. As a result of this evaluation, no other events were identified that are required to be disclosed or would have a material impact on reported net assets or changes in net assets.

The Blue Bird Circle

Consolidating Statement of Financial Position as of May 31, 2022

	<u>CIRCLE</u>	<u>FOUNDATION</u>	<u>ELIMINATIONS</u>	<u>CONSOLIDATED</u>
ASSETS				
Cash	\$ 956,862	\$ 1		\$ 956,863
Contributions receivable	111,736			111,736
Prepaid expenses and other assets	56,088			56,088
Beneficial interest in assets of the Foundation	937,356		\$ (937,356)	
Investments	3,233	22,230,319		22,233,552
Property and equipment, net	<u>5,271,853</u>	<u></u>	<u></u>	<u>5,271,853</u>
TOTAL ASSETS	<u>\$ 7,337,128</u>	<u>\$ 22,230,320</u>	<u>\$ (937,356)</u>	<u>\$ 28,630,092</u>
LIABILITIES AND NET ASSETS				
Liabilities:				
Accounts payable	\$ 90,997			\$ 90,997
Consignments payable	80,946			80,946
Grants payable	140,598			140,598
Funds held in trust for the Circle	<u></u>	<u>\$ 937,356</u>	<u>\$ (937,356)</u>	<u></u>
Total liabilities	<u>312,541</u>	<u>937,356</u>	<u>(937,356)</u>	<u>312,541</u>
Net assets:				
Without donor restrictions	5,936,759	21,292,964		27,229,723
With donor restrictions	<u>1,087,828</u>	<u></u>	<u></u>	<u>1,087,828</u>
Total net assets	<u>7,024,587</u>	<u>21,292,964</u>	<u></u>	<u>28,317,551</u>
TOTAL LIABILITIES AND NET ASSETS	<u>\$ 7,337,128</u>	<u>\$ 22,230,320</u>	<u>\$ (937,356)</u>	<u>\$ 28,630,092</u>

The Blue Bird Circle

Consolidating Statement of Financial Position as of May 31, 2021

	<u>CIRCLE</u>	<u>FOUNDATION</u>	<u>ELIMINATIONS</u>	<u>CONSOLIDATED</u>
ASSETS				
Cash	\$ 785,559			\$ 785,559
Contributions receivable	19,850		\$ (1,520)	18,330
Prepaid expenses and other assets	10,987			10,987
Beneficial interest in assets of the Foundation	974,395		(974,395)	
Investments	3,233	\$ 24,054,519		24,057,752
Property and equipment, net	<u>5,489,170</u>	<u> </u>	<u> </u>	<u>5,489,170</u>
TOTAL ASSETS	<u>\$ 7,283,194</u>	<u>\$ 24,054,519</u>	<u>\$ (975,915)</u>	<u>\$ 30,361,798</u>
LIABILITIES AND NET ASSETS				
Liabilities:				
Accounts payable	\$ 58,143	\$ 3,320	\$ (1,520)	\$ 59,943
Consignments payable	49,735			49,735
Grants payable	95,821			95,821
Paycheck Protection Program refundable advance	91,630			91,630
Funds held in trust for the Circle	<u> </u>	<u>974,395</u>	<u>(974,395)</u>	<u> </u>
Total liabilities	<u>295,329</u>	<u>977,715</u>	<u>(975,915)</u>	<u>297,129</u>
Net assets:				
Without donor restrictions	5,997,770	23,076,804		29,074,574
With donor restrictions	<u>990,095</u>	<u> </u>		<u>990,095</u>
Total net assets	<u>6,987,865</u>	<u>23,076,804</u>		<u>30,064,669</u>
TOTAL LIABILITIES AND NET ASSETS	<u>\$ 7,283,194</u>	<u>\$ 24,054,519</u>	<u>\$ (975,915)</u>	<u>\$ 30,361,798</u>

The Blue Bird Circle

Consolidating Statement of Activities for the year ended May 31, 2022

	<u>CIRCLE</u>	<u>FOUNDATION</u>	<u>ELIMINATIONS</u>	<u>CONSOLIDATED</u>
REVENUE:				
Blue Bird Circle Resale Shop, net	\$ 929,746			\$ 929,746
Grant from the Foundation	900,000		\$ (900,000)	
Contributions	358,373			358,373
Blue Bird Fall luncheon	234,154			234,154
Direct donor benefits of Fall luncheon	(50,467)			(50,467)
Other Circle projects and sales	40,475			40,475
Membership contributions	44,098			44,098
Change in beneficial interest in assets of the Foundation	(37,039)	\$ 37,039		
Net investment return	<u>106,111</u>	<u>(914,194)</u>		<u>(808,083)</u>
Total revenue	<u>2,525,451</u>	<u>(877,155)</u>	<u>(900,000)</u>	<u>748,296</u>
EXPENSES:				
Program services:				
Contribution to the Circle		900,000	(900,000)	
Program service grants	<u>1,259,494</u>			<u>1,259,494</u>
Total program services	1,259,494	900,000	(900,000)	1,259,494
Management and general	280,455	6,685		287,140
Blue Bird Circle Resale Shop	923,356			923,356
Special events and Circle projects	<u>25,424</u>			<u>25,424</u>
Total expenses	<u>2,488,729</u>	<u>906,685</u>	<u>(900,000)</u>	<u>2,495,414</u>
CHANGES IN NET ASSETS	36,722	(1,783,840)	0	(1,747,118)
Net assets, beginning of year	<u>6,987,865</u>	<u>23,076,804</u>	<u>0</u>	<u>30,064,669</u>
Net assets, end of year	<u>\$ 7,024,587</u>	<u>\$ 21,292,964</u>	<u>\$ 0</u>	<u>\$ 28,317,551</u>

The Blue Bird Circle

Consolidating Statement of Activities for the year ended May 31, 2021

	<u>CIRCLE</u>	<u>FOUNDATION</u>	<u>ELIMINATIONS</u>	<u>CONSOLIDATED</u>
REVENUE:				
Blue Bird Circle Resale Shop, net	\$ 356,489			\$ 356,489
Grant from the Foundation	675,000		\$ (675,000)	
Contributions	438,579			438,579
Blue Bird Fall Luncheon	152,475			152,475
Direct donor benefits of Fall luncheon	(27,405)			(27,405)
Other Circle projects and sales	25,848		(1,000)	24,848
Membership contributions	46,566			46,566
Change in beneficial interest in assets of the Foundation	185,139	\$ (185,139)		
Net investment return	<u>29,744</u>	<u>4,703,582</u>		<u>4,733,326</u>
Total revenue	<u>1,882,435</u>	<u>4,518,443</u>	<u>(676,000)</u>	<u>5,724,878</u>
EXPENSES:				
Program services:				
Contribution to the Circle		675,000	(675,000)	
Program service grants	<u>579,500</u>			<u>579,500</u>
Total program services	579,500	675,000	(675,000)	579,500
Management and general	169,126	18,780	(1,000)	186,906
Blue Bird Circle Resale Shop	809,738			809,738
Special events and Circle projects	<u>15,858</u>			<u>15,858</u>
Total expenses	<u>1,574,222</u>	<u>693,780</u>	<u>(676,000)</u>	<u>1,592,002</u>
CHANGES IN NET ASSETS	308,213	3,824,663	0	4,132,876
Net assets, beginning of year	<u>6,679,652</u>	<u>19,252,141</u>	<u>0</u>	<u>25,931,793</u>
Net assets, end of year	<u>\$ 6,987,865</u>	<u>\$ 23,076,804</u>	<u>\$ 0</u>	<u>\$ 30,064,669</u>